

Troy Latter

Board Profile

The proposition

Troy brings a combination of executive leadership, board and advisory experience, commercial technology judgement, responsible AI expertise and a growing focus on human capability, inclusion and access.

Why this matters at board level

Technology is increasingly part of decisions about people, capital, capability, risk, strategy and the future of an organisation. Troy's role as a director is not to tell management which platform or model to buy. It is to help the board understand why it is investing, what outcome it expects, who should benefit, what risks it creates and how success will be demonstrated.

Human capability, inclusion and access

A central theme of Troy's work is democratising access to capability: using AI and emerging technology to make expertise, education, accessibility, digital participation and organisational support available to people and organisations that would traditionally require significant financial or technical resources.

The organising principle

What Troy contributes

Troy can help a board connect technology investment to organisational purpose, measurable impact and sustainable operating capability. He is comfortable challenging management, distinguishing evidence from aspiration, identifying where specialist advice is needed and maintaining commercial discipline while considering longer-term strategic opportunity.

Relevant domains

- AI literacy, responsible AI, digital inclusion and online safety.
- Government, Defence, public safety, health, financial services and critical infrastructure.
- Cybersecurity, privacy, sovereign capability, operational resilience and data governance.
- Neurodiversity, accessibility, ageing, education, care and human augmentation.
- Partnerships among government, corporate, philanthropic, community and technology organisations.

Board readiness

The profile should be accompanied by a separate capability matrix, governance chronology, selected case studies and a target-organisation statement. These documents allow the reader to assess not just what Troy has done, but how he exercises judgement at board level.